

## **UPEI'S RECOMMENDATIONS FOR THE EU MILITARY MOBILITY PACKAGE.**

*5 March 2026*

### **EXECUTIVE SUMMARY**

UPEI welcomes the European Commission's initiative on a Military Mobility Package presented in November 2025 and supports its overall objectives to lift obstacles to the rapid movement of military personnel, equipment, and supplies across the European Union. Europe's ability to achieve this depends not only on transport infrastructure and regulatory simplification, but fundamentally on secure, resilient, and readily available energy supply. Military mobility is, in practice, a logistics challenge in which energy, and in particular liquid fuels, remains indispensable for air, naval and ground operations, as well as for supporting civilian logistics systems mobilised in times of crisis.

The Military Mobility Package rightly focuses on removing cross-border barriers and upgrading dual-use transport infrastructure. However, the current proposal does not sufficiently integrate energy security considerations into its planning and implementation framework. Without explicit attention to fuel availability and distribution resilience, improvements to roads, rail and ports risk falling short of operational requirements. UPEI, representing Europe's independent energy and mobility suppliers, underline that energy infrastructure is an integral component of military mobility.

UPEI therefore calls for the Military Mobility Package to:

- Explicitly recognise energy security and fuel distribution as a core enabler of military mobility and logistics.
- Integrate distribution infrastructure into mobility corridor planning and resilience assessments.
- Support investment in dual-use energy infrastructure as a cost-effective means of strengthening both civilian resilience and defence preparedness.
- Ensure that costs to guarantee security of supply should be carried by all concerned stakeholders in the supply chain.

### **RECOMMENDATIONS**

#### **1. RECOGNISE FUEL DISTRIBUTION AS A CORE TENET OF MILITARY MOBILITY**

Military mobility requires not only physical transport infrastructure but assured refuelling capacity along strategic corridors. Without sufficient dispatch throughput and cross-border supply flexibility, mobility corridors cannot sustain large-scale or prolonged

deployment. Fuel distribution capacity should therefore be formally embedded in the Military Mobility framework as an operational parameter.

The Military Mobility framework should:

- Explicitly classify fuel distribution infrastructure as critical sustainment infrastructure within the Military Mobility Package.
- Require Member States to include dispatch throughput and cross-border supply routes in national military mobility plans and reporting.
- Integrate fuel distribution indicators into corridor readiness assessments under the Connecting Europe Facility (CEF) Military Mobility.
- Establish structured coordination mechanisms between competent national authorities and fuel infrastructure operators for crisis activation and surge planning.

## **2. INTEGRATE FUEL DISTRIBUTION INFRASTRUCTURE INTO CORRIDOR PLANNING**

Designated mobility corridors must function as complete logistics systems. Fuel terminals, depots, pipelines, and port bunkering facilities determine whether corridors can absorb surge demand and remain operational under disruption. These assets should therefore be systematically incorporated into corridor designation, funding, and resilience planning.

The Military Mobility framework should:

- Require mapping of fuel distribution nodes along TEN-T corridors designated for military mobility.
- Include fuel infrastructure within corridor-level resilience assessments and stress-testing, including power, cyber and disruption scenarios.
- Make throughput upgrades, backup power systems, and cybersecurity reinforcement explicitly eligible under the CEF Military Mobility.
- Ensure that corridor upgrade decisions assess both transport capacity and refuelling capacity as cumulative operational criteria.

## **3. SUPPORT INVESTMENT IN DUAL-USE FUEL DISTRIBUTION INFRASTRUCTURE**

Fuel distribution infrastructure underpins operational sustainment along military mobility corridors. Truck loading facilities, port bunkering installations, dispatch systems, backup power supply, and cybersecurity systems form part of the logistics capacity required to support rapid deployment and sustained operations.

The Military Mobility framework should therefore:

- Formally recognise distribution infrastructure as dual-use assets within corridor planning.
- Include fuel distribution nodes in corridor-level resilience assessments and stress-testing exercises.

- Make backup power systems, cybersecurity reinforcement, and cross-border interconnection upgrades explicitly eligible under the CEF Military Mobility and related resilience instruments.
- Support investments that increase surge capacity and enable cross-border rerouting of fuel supplies during crisis situations.
- Ensure that the costs and investments related to guaranteeing security of supply should not only be carried by the operators/sector. On the contrary, they should be carried by all concerned stakeholders.
- Establish structured coordination mechanisms between national authorities and fuel infrastructure operators for contingency planning and operational readiness.

## ABOUT UPEI

[UPEI](#) represents nearly 2,000 European importers and wholesale/retail distributors of energy for the transport and heating sectors, supplying Europe's customers independently of the major energy producers. They are the interface between producers and consumers, using their own infrastructure and flexibility to supply existing demand for conventional and low carbon liquid fuels, as well as non-liquid alternatives as part of the energy transition. They cover more than a third of Europe's current demand.

The organisation brings together national associations and suppliers across Europe. Independent energy and mobility suppliers bring competition to Europe's energy market and are able to respond rapidly to changes affecting supply, contributing to security on a local, national and regional level. They have developed and maintain a comprehensive infrastructure for the sourcing, storage and distribution of transport and heating fuels, with a commitment to delivering a high-quality service to all consumers, including those in remote areas.

## CONTACT

Pierre Lucas

Secretary General

[Pierre.lucas@upei.org](mailto:Pierre.lucas@upei.org)

Phone: +32 (0)2 740 20 20